On the cover:

Each year Alpena Community College and Besser Company partner to host the Blockmakers® series of training workshops at the World Center for Concrete Technology. In June 2019 executives from Oldcastle APG, North America’s leading manufacturer of concrete building and hardscape products, came to Alpena for an Executive Session seminar which featured condensed versions of the Concrete Masonry Technology and Vibrapac® Workshops tailored to upper management. New products, programs and current issues were also discussed in a round-table format with industry executives and professionals.

On the back cover:

A community member views one of the History of Industry sculpture works installed at the ACC Alpena Campus in September 2018. The sculpture series included six works representing the history of industry in Alpena and the surrounding region. It was dedicated to the people who made livelihoods for themselves, their families, and their communities throughout time.

THE COLLEGE INSTITUTIONAL STATEMENT OF NON-DISCRIMINATION

The College policies and practices for admission, employment and activities comply with requirements of Title VII of the Civil Rights Act of 1964, Title IX of the Education Amendment of 1972, Section 504 of the Rehabilitation Act of 1973 as amended, the Age Discrimination in Employment Act of 1967 (ADEA), the Americans with Disability Act (ADA) of 1990 and the ADA Amendments Act of 2010; Title II of the Genetic Information Nondiscrimination Act of 2008. The College does not discriminate on the basis of race, color, religion, national origin, gender, sex, age or disability. The College practices and policies also comply with the Michigan Persons with Disabilities Civil Rights Act (PDCRA) and the Michigan Elliott-Larson Civil Rights Act (ELCRA) which prohibits discrimination in hiring based on age, height, weight and marital status and familial status in addition to race, color, religion, sex (which includes pregnancy) and national origin. For more information contact the Title IX, Section 504, the Age Discrimination Act and Title II coordinator:

Carolyn Daoust
Title IX Coordinator/Director of Human Resources
VLH 102
(989) 358-7211
E-mail: daoustc@alpenacc.edu
Message from the President

Greetings, friends and supporters of Alpena Community College. ACC enjoyed a year full of activity and accomplishments. For your review, here is a short list of institutional highlights from 2018-19:

- Passed a 10-year millage renewal vote by a margin of 63.5-36.5 percent.
- Finished fall enrollment up 4.41% in credit hours and 4.52% in headcount, first among Michigan’s 28 community colleges in both categories.
- Broke ground on ACC’s $8.7 million Healthy Futures Start Here Van Lare Hall renovation project.
- Won a $500,000 Distance Learning and Telemedicine grant from the United States Department of Labor Rural Development, one of 12 projects funded nationally. A primary focus of the project is to use videoconferencing equipment to support opioid response across NE Michigan.
- Increased delivery of dual enrollment content using videoconferencing technology to more than 400 students since its launch two years ago.
- Won a $2.25 million Title III, Part A, Strengthening Institutions Program (SIP) grant award from the United States Department of Education.
- Enjoyed the installation of the second Global Learning Collaborative sculpture on main campus.
- Earned Academic All-American team status for the cross-country team for the fourth consecutive season.
- Graduated the first students from the Licensed Practical Nursing program at Oscoda campus.
- Increased unrestricted fund balance to 16.7 percent of annual budget, exceeding for the first time the Board of Trustees goal of 15 percent.
- Won the national collegiate lineman’s rodeo and the top individual lineman in the competition.
- Supported a Language Society trip to Europe for 10 students.
- Attained a 100 percent pass rate on the most recent NCLEX (Nursing) exams.
- Delivered pre-apprenticeship training for Kalitta Air in Oscoda, the largest employer in the service district.
- Formally approved a new College mission statement and goals.
- Honored former ACC men’s basketball coach Jim Dutcher as ACC Fellow of the College.
- Graduated students at a 40% higher rate than comparable Michigan community colleges.

Thank you for your continued support of Alpena Community College. We will continue to do our best to provide educational opportunities to the citizens of Northeast Michigan.

Dr. Donald C. MacMaster, ACC President

Dr. Don MacMaster
ACC President
Mission, Vision, Values, and Goals

The Mission of Alpena Community College

The Mission of Alpena Community College is to create a culture of educational excellence and service to the community.

The Vision of Alpena Community College

To be recognized in our local and global communities as the premier resource and first choice for exceptional, affordable, and innovative education.

Alpena Community College Values

We demonstrate accountability to all our stakeholders, students, staff, business partners, industry alliances, and taxpayers.

We act with integrity, placing fairness and honesty at the center of all our actions.

We aspire to excellence in all our endeavors.

We show respect for diversity, individual contributions, and educational partnerships.

College Goals

Alpena Community College’s goals are to:

#1 – Campus/Culture

Offer a welcoming, safe and adaptable culture that inspires diversity.

#2 – Learning/Education

Motivate continuous exploration of diverse opportunities and knowledge acquisition through a flexible learning environment.

#3 – Community

Stimulate community collaboration, which fosters comprehensive economic, cultural, and community development.

#4 – Value

Exercise sustainable value that supports career pathways and fiscal responsibility.

Graduates attending the Commencement ceremony on May 9, 2019, included (from left) Brianna Kauffman, Lauren LaFleche, Maya Myers, and Kaylee Krussell. For the academic year, ACC had 330 graduates. Highlights of the Commencement ceremony also included the presentation of the Besser Award and the Fellow of the College Award.
A Message from the Board Chair

History! Specifically the history of Alpena Community College, has been in my thoughts since I did some research prior to our groundbreaking for the Healthy Futures Starts Here campaign in October. It has been said that “If we do not learn from history are destined to repeat it.” ACC continues to learn from its past and repeat what works for our community and students.

Since the founding of ACC in 1952 there has always been the commitment to providing quality education to students of all ages at an affordable cost. Although some programs have come and gone and others have evolved to address the ever-changing needs of our community and the larger economy, ACC historically helps students succeed.

Beginning with the construction of Central Hall (Van Lare Hall) in 1957 and continuing with every building project since, history has repeated itself at ACC. Once needs are identified, appropriate government funds are secured, industry partners commit support, and the community always come through for the College. We are very appreciative of this generous and repeated support.

Voters first approved ACC’s 1.5 mill charter millage in November 1979 and approved an extra 1.0 mill in May 1989. Since then the public has regularly approved ACC’s millage requests, including the last request in August 2018. We are again thankful for this repetition of support.

After its creation in 1982, the Alpena Community College Foundation has overseen our fundraising efforts for all our construction projects. Year after year, the Foundation leads the efforts to raise money for scholarships and other funds in support of the College. What an ongoing commitment!

My fellow trustees and I are very appreciative of the history of ACC. We applaud the continuing efforts of faculty, staff, students, alumni, and the community to help create the next chapters of our history.

John Briggs  
ACC Board of Trustees Chair
Established in 1982, the Alpena Community College Foundation supports the College and its students financially through scholarships, program improvements, technological advancements, staff development, and capital expansion projects. From the humble beginnings of raising $30,000 in its first year of existence to accumulating over $9 million in net assets today, the ACC Foundation has been instrumental in the success of thousands of ACC students.

A college education provides tangible and intangible benefits for individuals and entire communities. The ACC Foundation was originally established to make the gift of education a possibility for everyone who seeks it.

The Foundation’s financial support comes from the generosity of individuals, businesses, and organizations that believe in the mission of Alpena Community College. Will you consider joining our efforts to give the gift of education?

A Year in Review — Letter from the Executive Director

For 36 years the ACC Foundation has had the privilege of supporting Alpena Community College and its students. As I reflect on this past year, my first year with the Foundation, I celebrate the many successes we have achieved along the way. I am proud to report that for the 2018-19 year the Foundation brought in gifts and interest income totaling over $2 million. Support in the amount of $367,668 was provided to the College for scholarships, programs, and services.

With over 200 named scholarship funds, 188 students received scholarships totaling $231,147. In addition to scholarship support, the Foundation provides support to the College for equipment, programs, and special projects. One example of this is through the ACC Foundation’s Emphasis on Learning Grants.

On August 18, 2018 the ACC Foundation held the 23rd annual Robert M. Gramum Memorial Scramble for Scholarships. More than 120 golfers, students and volunteers came together for a day of fun on the golf course to raise funds for scholarships for ACC students. A total of $18,950 was raised and will be distributed as scholarships to more than 50 students.

For the 2018-19 academic year, $7,869 was awarded to fund items such as:

- DVDs, case study books, and training equipment for the Nursing and Medical Assistant programs.
- Student and faculty cultural experience including the summer 2019 Language Society trip to Europe.
- Biology models.
- Tooling and tool holders for the Machine Tool Technology Program.

A significant fundraising project for the year was the Healthy Futures Start Here Van Lare Hall Renovation campaign. Foundation staff, trustees and community volunteers worked to meet our $2.95 million goal which will be used to match the State of Michigan Capital Outlay funds. Private
donors, businesses and foundations were asked to support the project at varying levels. In June 2019 the Foundation surpassed our goal, raising more than $3 million.

It has been a great year, but there is more work to do... more students to support, more facilities to improve, and more programs to strengthen. We want ACC students to have the best possible framework for success.

Your generosity is appreciated! Thank you for making Alpena Community College and Northeast Michigan a place we are proud to call home.

Sincerely,

Brenda Herman
Executive Director, ACC Foundation

2018-19 Foundation Facts At a Glance

- Assets: $9.8 million
- Total Funds: 277
- Contributions: $1,510,693
- Donors: 711
- Students Receiving Scholarships: 188
- Total scholarship dollars awarded: $231,147

How Were Gifts Designated?

Throughout the 2018-19 academic year the ACC Foundation received more than $1.5 million in gifts from generous donors. Donors designated their support according to the chart below.

**Designation of Gifts Received**

- Capital Projects — 82%
- Scholarships — 14%
- Special Events — 2%
- Academic Program Support — 1%
- Gifts without Donor Restrictions — 1%

How Was Support Allocated?

Throughout the 2018-19 academic year the ACC Foundation distributed funds from annual gifts and endowment fund earnings. See how support was allocated to the College in the chart below.

**Allocation of Support to the College**

- Scholarships — 45%
- College Program Support — 26%
- General Operations — 23%
- Fundraising & Special Events — 6%
2018-19 ACC Foundation
Board of Trustees

President
Susan L. Fitzpatrick

Vice President
Nancy Coombs

Roger C. Bauer
James D. Boldrey
Nancy Coombs
Kenneth A. Dragiewicz
Teresa Duncan
Scott Foerstner
Rich Gillies
Beach B. Hall
Jaclynn A. Krawczak
Dennis R. Kruttlin
Susan LaMarre LaCross
Mary L. Lappan
Max P. Lindsay
Dr. Don MacMaster
August E. Matuzak

Executive Director
Brenda Herman

Treasurer
Lyn Kowalewsky

Secretary
Barb Szczesniak

“The mission of the ACC Foundation is to obtain financial support to enhance the ability of Alpena Community College to meet the lifelong educational needs of the growing and changing communities it serves.”

The Healthy Futures Start Here campaign has seen tremendous community support including a $50,000 gift from Besser Company. Pictured above: Campaign Chair Georgene Hildebrand (middle) receives the gift check from Kevin Curtis, CEO of Besser Company (third from left). Others in the picture include (from left to right): Candie Dombroski, Besser Company Director of Employee Engagement, Scott Foerstner, Besser Company Chief Financial Officer and ACC Foundation Board Member, Curtis, Hildebrand, Dr. Don MacMaster, ACC President, Brenda Herman, ACC Foundation Executive Director, and Ryan Suszek, Besser Company President.

ACC scholarship recipient Dakota Prevo (left) and scholarship donor Nancy Lamp (right) participated in the annual ACC Foundation Scholarship Lunch on April 11, 2019.
ACC Achievements and Accolades

New Alpena Campus Art Installation

Alpena Community College’s Alpena Campus now features another art installation thanks to a collaboration with the Thunder Bay Arts Council, ACC, and a number of generous donors. The installation, dedicated on September 21, 2018, is named “History of Industry Sculpture Series” and features six art works and accompanying limestone pillars.

The art works in the installation are reflections of the region’s natural resources and feature interconnected themes, locations, and forms which represent the circles and cycles of life. They depict economic activity from the ancient Native American copper processing, to fisheries, farming and hunting, lumbering, concrete technologies, education, healthcare, and tourism and recreation. The stone pillars serve as the canvas for art work and represent the natural elements of our environment rising out of the earth as the foundations of economic and community development.

The location of the installation is significant because it is where Native American copper processing occurred during the Bronze Age; it is also where the original Besser Block Machine was created by Jesse Besser for the Besser-Churchill Company. The site’s proximity to the Alpena Bi-Path was also a factor.

ACC Foundation Debuts Healthy Futures Start Here Campaign

The Healthy Futures Start Here campaign for the renovation of Van Lare Hall had its public debut in the fall of 2018 after several months of behind-the-scenes planning and activity.

Alpena Community College Foundation Executive Director Brenda Herman worked with a number of campaign volunteers and the ACC Foundation Board of Trustees to organize the campaign and then begin contacting potential donors.

The renovation and associated campaign were met with a positive response from the community. “We have received overwhelming support from local businesses and individuals that we have met with as early contributors to the project,” said Herman. “They see the need and understand the value it adds to the College and the community.”

Above: mBank officials present a $80,000 check in support of the Healthy Futures Start Here campaign. From left: Georgene Hildebrand, Campaign Chair, Dr. Don MacMaster, ACC President, Mike Mahler, mBank, Brenda Herman, ACC Foundation Executive Director, Chris McCoy, First Federal/ mBank Community Foundation, Marty Thomson, First Federal/ mBank Community Foundation.
Lare Hall is the oldest building on the main campus of Alpena Community College and a central piece of ACC’s legacy.

The renovation project will provide space and updated technology for the ACC Nursing program, including a $1 million state-of-the-art simulation learning lab to better prepare Nursing students for real world experiences caring for patients in a variety of clinical settings. The project will also include a centralized student support services area, a community gathering space overlooking the Thunder Bay River, and improvements to Van Lare Hall’s windows, HVAC and electrical systems, and the building’s exterior.

**ACC Receives Grant from the Gene Haas Foundation**

Alpena Community College received a $10,000 grant for scholarships from the Gene Haas Foundation for students who will be enrolled in a college-level machining-based training program including ACC’s Machine Tool Technology program. This is the second time the Gene Haas Foundation has given ACC $10,000 for student scholarships.

ACC elected to divide the scholarship dollars between students attending ACC during Spring Semester 2019 and Fall Semester 2019. The five ACC Machine Tool program students who each received $500 for Spring Semester are:

- William Reinholz
- Nicole Zinke
- Charles Rieman
- Peter Huizinga
- Olivia Haske

ACC students Ben Gould (left) and Todd Graham (right) were named to the 2019 PTK All-Michigan Academic Team. Part of the honor included attending the PTK Awards Program and Luncheon held in Lansing on Monday, March 4 with ACC President Don MacMaster (middle).

From left: ACC Machine Tool Instructor Andrew Paad, and ACC students Nicole Zinke, Olivia Haske, Charles Rieman, Peter Huizinga, and William Reinholz.

Above: 2019 Front Runner Awards were presented to Nancy Frary (left) and Mahina Abduljgonova (right) during Honors Breakfast on May 9, 2019. The John M. Grant Front Runner Awards are usually presented annually to a graduating male and female non-traditional student who has demonstrated unusual dedication in the pursuit of higher education. In 2019 the awards went to two very deserving females.
To be eligible for the scholarships, students must be enrolled full- or part-time in ACC’s Machine Tool Technology certificate or associate degree programs.

**ACC Students Earn Honors at Lineman Rodeo Event**

Alpena Community College Utility Tech students performed well at the Mitchell Technical Institute Annual College Lineman Rodeo on April 5, 2019, in Mitchell, South Dakota. ACC’s Team #1, 45 North, won the Team Overall Champion award as well as three events: Team C1 Framing, Team Written Exam, and Team Obstacle Climb.

ACC students Hunter Miller (far left), Shane Peterson (third from left), Daniel Ayling (third from right), Joshua Gildner (second from right), and Utility Tech instructors Mark Swanson (second from left) and Roy Smith (far right) celebrate the 4-man team’s winning the Team Overall Champion award at the 2019 Mitchell Technology Institute College Lineman Rodeo in Mitchell, South Dakota.

The ACC students also did well individually, pulling in seven personal awards including:

**Overall Lineman**
Hunter Miller, Champion
Joshua Gildner, 4th place

**Obstacle Climb**
Hunter Miller, 2nd place

**C1 Framing**
Daniel Ayling, 1st place
Hunter Miller, 2nd place
Shane Peterson, 3rd place

**Written Exam**
Hunter Miller, 2nd place

The 2019 College Lineman Rodeo at Mitchell Technical Institute hosted 10 participating schools which brought a total of 34 four-person teams. ACC lineman rodeo teams have a history of performing well at these events, having brought home a number of individual and team honors in the past.

Brian Siegert, Vice President of Manufacturing for Besser Company (left), presented the 2019 Besser Awards to students Ashly Panknin (second from left) and Mahina Abdullojonova (second from right) during Commencement on May 9, 2019. The Besser Awards are the highest recognition of academic achievement given at Alpena Community College, and this is the 47th year they have been presented. Also pictured is Dr. Don MacMaster, ACC President (far right). The Besser Awards are awarded to two students, usually one male and one female, who have made outstanding contributions to the life of the College through scholarship, leadership, and expression of responsibility in solving social problems. The Besser Company includes a $500 stipend along with a framed certificate. These students also have their names engraved on the Besser Award plaque.
College Park Apartments Full and Active

The 2018-19 year was the second academic year for ACC ownership of College Park Apartments, a 16-unit student residential complex located on ACC’s Alpena Campus. The year finished with full apartment occupancy and better-than-budgeted revenues.

Prior to the College’s purchase of the complex in May 2017, the apartments were managed by The Stratford Group. Built in 1997, the two buildings were in good condition physically despite being almost 20 years old. In recent years demand for on-campus housing has increased due in part to the College’s increasing number of students from outside the Alpena area who are attracted by strong academic programs such as Utility Tech.

Programmatic offerings tailored specifically for College Park Apartment students were increased during the year as part of the College’s overall safety activities. Apartment residents were given training in sexual assault awareness and prevention, substance abuse prevention, fire safety, and other safety-related topics. A number of social interaction events were also provided throughout the year.

Based on full occupancies for two years, the ACC Board of Trustees began discussing whether additional on-campus housing is desirable and affordable.

Trustees Approve New Mission and Goals

The Alpena Community College Board of Trustees periodically reviews the College’s mission, vision, values, and goals statements as part of their fiduciary duties. Their most recent review occurred in the spring of 2019 and focused on proposed changes to the mission and goals statements as put forth by the Strategic Planning and Budgeting Committee. The proposed changes were the result of nearly a year of research, discussions, and rewriting.
The updated Mission statement was approved by the Board of Trustees at their June 19, 2019, meeting and is as follows:

“The Mission of Alpena Community College is to create a culture of educational excellence and service to the community.”

The revised Goals statements were also approved and can be found on page 2 of this report.

**ACC and Alpena Police Department Sign Contract for Alpena Campus Security Presence**

Alpena Community College enjoys a reputation for offering safe, clean, and well-managed educational facilities as part of its goal to “offer a welcoming, safe and adaptable culture that inspires diversity.” This positive academic atmosphere contributes to student success.

As part of that focus on safety, College leaders contacted the Alpena Police Department in the fall of 2018 about increasing security on the Alpena Campus. After some discussion and negotiation, ACC and APD agreed upon a five-year contract which would enable an APD officer to have a daily presence on campus.

APD Officer Chet Spencer began his ACC duties in January 2019. To facilitate his accessibility, the College provided him with an office in the Newport Center Building. His responsibilities include attending the College’s Clery Taskforce meetings, ACC Board of Trustees meetings, and being on hand for special events. Officer Spencer’s presence on campus has been well received by staff and students.

Above: an Alpena Police Department vehicle is parked in its designated parking spot in front of Besser Technical Center on the Alpena Campus. ACC now hosts an APD officer on campus as part of its focus on offering safe, clean, and well-maintained facilities.

Above: former ACC basketball coach Jim Dutcher received the 2019 Fellow of the College Award at the 66th ACC Commencement ceremony May 9, 2019. Dutcher was born in Alpena, graduated from Alpena High School in 1951 having earned All-State honors in football and basketball, then attended the University of Michigan where he played football and basketball until a knee injury his sophomore year limited his participation. During his senior year he was assistant varsity basketball coach at Ann Arbor High School. Dutcher returned to Alpena where he worked as the Athletic Director and Head Basketball Coach at ACC from 1958 to 1966. His cumulative record at ACC was 105 wins versus 70 losses. Dutcher’s 1965-66 ACC team won the Michigan Junior College Conference Championship and finished with a 22-5 record; they went on to represent Michigan, Ohio, and Indiana at the National Junior College Tournament in Hutchinson, Kansas. He was named conference “Coach of the Year” twice during his time at ACC.
Cross County Team Academic All-American Awards

The 2018-19 Cross Country Team earned Academic All-American team honors, marking the fourth consecutive season ACC cross country teams have earned the honor. The 2018-19 team had a combined grade point average of 3.47.

Food Pantry Provides Assistance for Students in Need

A 2017 student survey conducted by the Board of Trustees sought to identify non-cognitive challenges commonly experienced by ACC students. The results of the survey have been used to find ways to improve student retention and academic success. One of the first efforts to come from the survey was the creation of the ACC Student Food Pantry.

The pantry assists students with food poverty. It has an open-door policy with no requirement for need or restrictions on what students can take. The room is open during regular building hours and is not staffed, which allows students to get supplies without embarrassment. Food and money for the pantry are donated by ACC employees and Alpena community members, making the pantry self-sufficient and no burden on the College.

Above: ACC Instructor David Cummins (left) briefs Michigan Governor Gretchen Whitmer (right) on the industrial applications of drones and unmanned aerial vehicles (UAVs) during the governor’s visit to the Alpena Campus Tuesday, February 19, 2019. During her hour-long visit, Governor Whitmer toured through labs for welding, manufacturing, CAD, GIS, and marine technology, as well as the World Center for Concrete Technology and the Electrical Power Technology Center, speaking with faculty, students, and staff along the way.

Above: ACC Instructor David Cummins (left) briefs Michigan Governor Gretchen Whitmer (right) on the industrial applications of drones and unmanned aerial vehicles (UAVs) during the governor’s visit to the Alpena Campus Tuesday, February 19, 2019. During her hour-long visit, Governor Whitmer toured through labs for welding, manufacturing, CAD, GIS, and marine technology, as well as the World Center for Concrete Technology and the Electrical Power Technology Center, speaking with faculty, students, and staff along the way.

Above: the ACC Student Food Pantry stocks a variety of fresh and packaged foods donated by employees and community members. No restrictions are placed on who can use the pantry or what they can take.
ACC Compares Well to Other Small Community Colleges

The Integrated Postsecondary Education Data System (IPEDS) collects data from about 7,500 institutions across the United States. The data includes institution-level numbers on student enrollment, graduation rates, student charges, program completions, faculty, staff, and finances. A new IPEDS report is issued yearly.

The following charts show ACC compared to a group of nine other small, rural Michigan community colleges:

- Bay de Noc Community College
- Glen Oaks Community College
- Gogebic Community College
- Kirtland Community College
- Mid Michigan Community College
- Montcalm Community College
- North Central Michigan College
- Southwestern Michigan College
- West Shore Community College

In the latest version of the report, ACC compared very well to its peer Michigan community colleges. ACC’s average cost of attendance was much lower than the comparison group, its graduation rate was higher, and its higher than average full-time faculty staffing levels contributed to student success.

You can find more data on the IPEDS website: https://nces.ed.gov/ipeds/.

### Average Net Price of Attendance — 2014-15 to 2016-17

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<thead>
<tr>
<th></th>
<th>Average Net Price of Attendance</th>
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<tbody>
<tr>
<td>ACC</td>
<td>$3,226.00</td>
</tr>
<tr>
<td>Comparison Group Median</td>
<td>$5,868.00</td>
</tr>
</tbody>
</table>

Average net price is for full-time degree/certificate-seeking undergraduate students and is generated by subtracting the average amount of federal, state/local government, and institutional grant and scholarship awarded aid from the total cost of attendance. Source: IPEDS Data Feedback Report 2018.

### Graduation Rate for Full-Time, First-Time Degree/Certificate-Seeking Undergrads Within 150% of Normal Time to Program Completion — 2011 Cohort

<table>
<thead>
<tr>
<th></th>
<th>Graduation Rate</th>
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</thead>
<tbody>
<tr>
<td>ACC</td>
<td>35%</td>
</tr>
<tr>
<td>Comparison Group Median</td>
<td>25%</td>
</tr>
</tbody>
</table>

2011 cohort. Graduation rate cohort includes all full-time, first-time degree/certificate-seeking undergraduate students. Graduation rates are the Student Right-to-Know rates. Only institutions with mission to prepare students to transfer are required to report transfer out. Source: IPEDS Data Feedback Report 2018.

### Retention Rates of First-Time Bachelor’s Degree Seeking Students, Full-Time Attendance Level — Fall 2016 Cohort

<table>
<thead>
<tr>
<th></th>
<th>Retention Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACC</td>
<td>65%</td>
</tr>
<tr>
<td>Comparison Group Median</td>
<td>58%</td>
</tr>
</tbody>
</table>

Fall 2016 cohort. Retention rates are measured from the fall of first enrollment to the following fall. Academic reporting institutions report retention data as of the institution’s official fall reporting date or as of October 15, 2016. Program reporters determine the cohort with enrollment any time between August 1-October 31, 2016 and retention based on August 1, 2017. Four-year institutions report retention rates for students seeking a bachelor’s degree. Source: IPEDS Data Feedback Report 2018.
Every year Alpena Community College strives to provide the educational opportunities needed in its five-county service area. ACC offers a mix of one- and two-year programs, including transfer and occupational curricula, which help students achieve their academic goals.

In recent years Northeast Michigan public school districts have expressed an increasing interest in dual enrollment, early college, and direct credit programs. These pathways enable academically prepared students to take college courses while still in high school, which benefits the students, the school districts, and ACC. These courses are usually offered at little or no cost to the students.

**Dual Enrollment Benefits High School Students and School Districts**

Another way high school students can earn college credits is through dual enrollment. Using this model, high school students take one or more college classes per semester; usually the cost of tuition is paid by the school district.

Dual enrollment at ACC has expanded in the past few years as academically prepared students and their parents realize the monetary and academic value of dual enrollment classes. School districts also see the value of giving students the opportunity to learn career skills and earn credits that transfer to other colleges and universities.

The College’s 2018-19 dual enrollment numbers decreased slightly from the prior year but are still quite strong. For Fall Semester 2018, 322 students participated in dual enrollment courses. Dual enrollment students comprised 22.4% of ACC students that semester. The number of dual enrollment credits taken in Fall 2018 was 1,588.5, slightly down from Fall 2017.

School districts hosting dual enrollment classes or sending their students to ACC’s campuses include Alcona, Alpena, Atlanta, AuGres Sims, Cheboygan, Ellsworth, Fairview, Hillman, Johannesburg-Lewiston, Onaway, Oscoda, Posen, and Rogers City.
Alpena Community College Program’s Third Cohort Graduates

ACC and Alpena High School have collaborated on the Alpena Early College program since 2014. Funded by the public school district, the Early College program enrolls 11th graders into a mix of high school and college classes for three years. The “13th year” of high school consists of mostly college courses. When finished, students receive a high school diploma and the college credits and degrees they have earned.

In May 2019 the program graduated 38 students in its third cohort. These graduates earned an average of 51 college credits; 11 students earned 60 or more college credits. One student completed a welding certificate, while 26 students earned an Early College Certificate (15-59 credits). Best of all, those credits were free to the students, greatly reducing the cost of their college educations.

The fifth cohort of Alpena Early College students began Fall Semester 2018 and contained 53 students, the largest cohort yet. Together, the three cohorts in the program number 142 students.

Direct Credit Courses Expand Offerings

For the third year in a row, ACC offered direct credit courses with selected area schools. These courses are another way to earn college credits and are usually taught at the local schools. For Spring Semester 2019, approximately 562 students participated in direct credit courses and earned approximately 628 credits. Direct credit courses were offered at the Alpena Campus, Alcona High School, the Iosco Regional Educational Service Agency in Iosco County, and at Whittemore-Prescott High School.

Video Conferencing System Use Continues to Increase

ACC began adding Cisco video conferencing system (VCS) equipment in 2016 as a way to replace aging Interactive TV (ITV) equipment. Since that time, ACC faculty have added VCS-based course offerings and area schools have embraced the distance learning model for dual enrollment offerings. Fall Semester 2018 featured 24 VCS course sections as compared to 14 sections for Fall Semester 2017, an increase of 71.4%. VCS headcount for Fall Semester 2018 increased by 88 students (+76.5%).

Spring Semester 2019 VCS enrollments showed even larger increases: 19 more course sections offered (+135.7%) and 123 additional students (+92.5%).

Average Student Age Goes Down Again

One side effect of the increasing number of high school-aged students taking ACC courses was the decrease in average student age. During Fall Semester 2018, 466 students were in dual enrollment and/or early college courses. Another significant factor is the shrinking of the number of non-traditional aged students taking courses due to favorable employment conditions in the area.

During the 2018-19 year ACC officials began discussions with several other area school districts regarding opening new early college programs.

ACC’s 10-year enrollment history (above) shows near-record highs following the 2008 national economic recession, then a gradual decline through fiscal year 2016. Since then Spring Semester enrollments have increased dramatically, due in part to the addition of direct credit courses.
Workforce Development Brings Training Opportunities to Northeast Michigan

Fire Academy Returns to Northeast Michigan After Long Absence

The 2018-19 year began with Alpena Community College becoming the Regional Training Center for the Bureau of Fire Services/Michigan Fire Fighters Training Council. Through an extensive partnership with Alpena County fire departments, including Alpena Township, Alpena CRTC, Alpena City, Maple Ridge Township, Presque Isle Township, Long Rapids Township, Hubbard Lake, East Grand Lake, Posen, Sanborn Township, and Rogers City, the College coordinated training for Fire Fighter I & II with HazMat.

This was the first time in many years that a fire academy was offered in Northeast Michigan.

Potential fire fighters from each of the counties attended classes from November 2018 through April 2019, achieving 207 hours of combined classroom and practical training. Students learned about fire behavior and how to communicate in traumatic situations, worked through ropes and knots, search and rescue, and forcible entry.

The course was originally developed in 1970 to create a standard for professional qualifications for fire fighters, and is widely accepted as the standard for fire fighters in North America.

Students were required to take the Michigan Final Written Examination and the Michigan Practical Skills Examination. Thirteen students completed the course with a 100% pass rate of the Practical Skills Exam. A graduation ceremony for the students was held on May 2, 2019, in Granum Theater, and the outpouring of support from family, friends and community members was outstanding.
Above: the 12 Fire Academy students were honored with a graduation ceremony May 2, 2019.

Corrections Academy Graduates Another Class

Twenty corrections officers from across the state received their formal training leading to certification as a Local Corrections Officer, making them eligible to work in County jails in Michigan. Nearly half of the students came from the Upper Peninsula, four from within the ACC region, and the remainder from throughout Michigan. Students learned defensive tactics, correctional law, booking and intake, prisoner behavior and suicide awareness, among others, over the course of four weeks, 160 hours of very intense training.

ACC and Besser Company Collaborate on Blockmakers® Seminars

The Blockmakers® Series consists of a variety of training seminars for workers in the concrete masonry industry hosted by Alpena Community College’s World Center for Concrete Technology and Besser Company.

During 2018-19 year the series offered eight different sessions which brought 68 attendees to Northeast Michigan.

Below: Instructor Mike Brooks (middle left) works with student Alyssa Farmer (middle right) and Justin Bruniquel (on mat) on proper handcuffing techniques during the 2019 ACC Corrections Academy.

Above: ACC’s World Center for Concrete Technology and industry partner Besser Company hosted an Advanced Concrete Masonry Technology Blockmakers® seminar in September 2018. The seminar covers specialty products such as segmental retaining walls, core puller produced products, pavers, advanced architectural products as well as an in-depth look at material variegation/ blending of colors to create a unique product appearance.
Healthy Futures Start Here Campaign Supports Van Lare Hall Renovation

Two years ago the Alpena Community College Foundation began preparations for raising funds to support the College’s Center for Health Sciences renovation project for Van Lare Hall. The Healthy Futures Start Here campaign was formed and behind-the-scenes campaign activities began.

Since then ACC Foundation staff, Foundation trustees, and community volunteers met a number of times and the campaign fundraising began.

The ACC Foundation’s original fundraising goal for the Healthy Futures Start Here campaign was $2.2 million. That goal was quickly reached during the quiet phase of fundraising. Recognizing an opportunity to raise even more money in support of the College, the ACC Foundation set a new fundraising goal of $2.95 million.

About the Renovation Project

In July 2017 the State of Michigan officially awarded ACC $3.35 million in matching funds for the Van Lare Hall renovation project. The College was tasked with providing the remainder of the needed funds.

Central to the renovation is the creation of the Center for Health Sciences in the east wing of Van Lare Hall. This completely updated wing will be the new home of the ACC Nursing Program and will feature state-of-the-art equipment and increased lab, classroom, technology and office space. These changes will more than quadruple the current Nursing teaching space and allow

Van Lare Hall (above) was constructed in 1957 as the first building on the current Alpena Campus. The Healthy Futures Start Here campaign will help fund the building’s renovation and create a new, state-of-the-art teaching center for the Nursing Program.

The remodeled Van Lare Hall building will also include a 1,600 square foot student and community space overlooking the Thunder Bay

Above: An architect’s rendering of the proposed new Van Lare Hall front entrance.
River, seven multipurpose classrooms, renovations to existing restrooms, and a new Admissions Office area. A modern, attractive, glass-enclosed main entrance will be added to make for an inviting focal point for the building.

Other enhancements include a fire suppression system, an energy efficient HVAC system including high-efficiency hot water boilers, and air conditioning. Windows will be replaced and set into thermally isolated pre-finished aluminum frames. Entry doors will also be replaced with new hardware and security management devices. The exterior concrete masonry will receive a new permeable stain to update the look of the building along with the newly designed front entrance.

**Renovation Project Funding Sources**

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<th>ACC Funding Sources</th>
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<td>Remainder from EPTC Funds</td>
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<td>Sale of ACC Property</td>
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<td>SIP Grant</td>
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<td>Release from Besser Foundation</td>
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<td>USDA Grant</td>
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<td>Perkins Grant</td>
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<td>ACC Employee Contributions</td>
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<td>$5,487,152</td>
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<th>ACC Foundation Funding Sources</th>
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<tr>
<td>Tim &amp; Sue Fitzpatrick Gift</td>
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<tr>
<td>Major &amp; Corporate Gifts</td>
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<tr>
<td>Grants</td>
<td>$762,121</td>
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<td>Small Business &amp; Special Gifts</td>
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<td>ACC Family Gifts</td>
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<td>ACC Alumni Gifts</td>
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<td>Community Gifts</td>
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<td>ACC Foundation Total</td>
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**Grand Total Raised as of 11/1/19** $8,513,066

**Project Cost** $8,700,000.00

**Remaining Needed as of 11/1/19** $186,934

Above: An architect’s rendering of the renovated east wing of Van Lare Hall containing the expanded Nursing labs and offices. The wing will be named the Fitzpatrick Hall of Health Sciences in honor of donors Tim and Sue Fitzpatrick.

Above: An architect’s rendering of the advanced Nursing lab suite. Technology will enable instructors to observe and record students from a centrally located control room.

Above: An architect’s rendering of the outside of the proposed Van Lare Hall community gathering space. This expanded area will provide enhanced views of scenic Lake Besser and the green space between the building and the water. The renovated space could be used for community and ACC gatherings.
LPN Program Helps Add Enrollment at Oscoda Campus

Located on the former Wurtsmith Air Force Base in Oscoda, Michigan, Alpena Community College's Oscoda Campus has been serving the educational needs of Iosco and Alcona County for nearly 50 years. Its instructional facilities include 12 classrooms, a computer lab, science lab, interactive video conferencing rooms, and the Student Services Center. A nursing lab was added during the summer of 2018 to enable the campus to offer a full Licensed Practical Nursing degree.

Previously known as the Huron Shores Campus, the name was changed to the ACC Oscoda Campus in Summer 2018 to better reflect the valuable relationship ACC has with the Oscoda area.

LPN Program Starts at Oscoda Campus

Perhaps the most significant academic change to the Oscoda Campus during the 2018-19 year was the addition of a full Licensed Practical Nursing (LPN) program. This was the first time ACC has offered both LPN prerequisite classes and program classes at the Oscoda Campus. The first semester prerequisite classes were offered Spring Semester 2018 and the first program classes were offered in August 2018. The first cohort of two LPN students graduated in May 2019.

New LPN Program and VCS Efforts Contribute to Increased Enrollment

Fall Semester 2019 and Spring Semester 2019 both saw impressive enrollment gains at the Oscoda Campus. The increases were mainly due to the addition of the Licensed Practical Nursing program and its prerequisite classes. Video conferencing system (VCS) courses between the Alpena Campus and Oscoda Campus, as well as between the Oscoda Campus and area high schools, also contributed to the enrollment increases. Efforts to improve the campus’s exterior appearance and increase public awareness of its presence and offerings also paid dividends.

For Fall Semester 2018, enrollment at the Oscoda Campus increased to 130 students, a 46.1% increase over the previous year; credit hours increased 21.6% to 930. Dual enrollment headcount in the Oscoda Campus region was up by 18.5%, including a sizable increase in dual enrollment students from Oscoda High School.

Spring Semester 2019 enrollment also increased significantly: headcount was up 49.4% (to 130 students) and credit hours were up 18.6% (to 812 credit hours). Dual enrollment in the Oscoda region was up 46.7% (to 44 students).

Above: Oscoda Campus Nursing students Thato Manare (left) and Geri Businski (right) were the first two LPN students to graduate from the Oscoda Campus’s new LPN program in May 2019.
TRiO Talent Search Provides College Access Services to Area Kids

TRiO Talent Search programs at Alpena Community College are college-access programs funded by the U.S. Department of Education designed to help 6th-12th graders to successfully complete high school, secure financial aid, and enroll and complete a post-secondary educational program. Services are provided in the following targeted school districts:

**South Grant:** Alcona, AuGres, Fairview, Hale, Mio, Oscoda, Tawas, and Whittenmore.

**North Grant:** Alpena, Atlanta, Cheboygan, Hillman, Johannesburg-Lewiston, Onaway, Posen, and Rogers City.

**TTS Yearly Summary**

**Program Totals:**
- 1,244 participants with 251 of 299 seniors enrolling in postsecondary education for fall 2019.

**Yearly Budget Totals:**
- North: $345,876
- South: $246,000

**TTS Summer Camp Exposes Young Students to Coding & Robotics**

One of the many benefits of membership in the TRiO Talent Search program is TTS’s annual summer camp. Each year, the program cooperates with community partners to expose students to hands-on learning in different career fields. Camps in recent years have focused on drones and ROVs, accounting and marketing, outdoor/wildlife/natural resources/land management careers, and medical careers of various types.

With the growing emphasis on STEM (science, technology, engineering, and math)-based careers, TRiO Talent Search hosted a Coding & Robotics camp on June 26 and 27, 2019. The importance of STEM can be seen in all aspects of life. The intention of the Coding & Robotics camp was to expose students to STEM-related concepts, allow them to develop a passion in the field, and eventually pursue STEM-based careers. This camp was open to participants entering 7th, 8th and 9th grades for the 2019-2020 school year; students representing six different junior high schools attended.

Day One of Coding & Robotics camp took place at Alpena Community College’s Oscoda Campus. Students were given robot kits with all the components to build, program and operate small robots.

Day Two of camp included a visit to Plastic Trim International/MINTH North America, Inc. work site in Tawas. The day was spent exposing students to robots in action. Students toured the plant and had a chance to operate a robot. Following the tour, the students received an opportunity to ask questions about MINTH including where the staff attended college and how they chose their career path.
ACC Quick Facts

Alpena Campus

The Alpena Campus is situated on approximately 690 acres located on both sides of Johnson Street, approximately one-half mile east of US-23 North. Much of the property remains undeveloped forest land, and the campus is situated along a portion of Thunder Bay River where the Ninth Avenue Dam forms Lake Besser.

Completion of an $8.2 million project in August 1996 provided weather-protected access to virtually all instructional and administrative areas located on the north side of Johnson Street.

College Park Apartments opened in 1997, providing privately owned and operated on-campus housing. The College purchased the facility in 2017 and now manages the 16 4-person suites.

The newest facility is the $5 million Ferris H. Werth Electrical Power Technology Center, which opened in January 2015 and serves as home to the Utility Technology and Electrical Systems Technology programs.

In 2017 ACC received state approval to begin renovating Van Lare Hall, the oldest building on the Alpena Campus. The $8.7 million project will update the building and provide state-of-the-art labs for ACC’s Nursing Program. Work on the project continues in 2019 and is projected to be completed in 2020.

Oscoda Campus

ACC has operated a full service extension center in Iosco County since 1969. The Huron Shores Campus serves area residents with classes in the Oscoda area.

In June 1996, renovations at the Headquarters Building of the former Wurtsmith Air Force Base, were completed and the Huron Shores Educational Center opened at 5800 Skeel Avenue, Oscoda. It was renamed the Alpena Community College Oscoda Campus in 2017.

Oscoda Campus students have a full service program of advising, assessment, and instruction. Courses in Fall and Spring semesters are offered, as well as six-week or twelve-week summer courses.

Instructional facilities include 12 classrooms, a computer lab, science lab, two-way interactive room, and the Student Services Center. A new Industrial Technology lab space, including a number of state-of-the-art pieces of manufacturing equipment, was added during the summer of 2016.

Selected classes and customized training are offered at community sites in the county as enrollment allows. LPN prerequisite classes were introduced at the Oscoda Campus during Spring Semester 2018 and the first LPN program classes were offered in August of that year.

Quality Academics

In 2016 the Aspen Institute College Excellence Program named Alpena Community College as one of the nation’s top 150 community colleges. As such, ACC was eligible to compete for the 2017 Aspen Prize for Community College Excellence and $1 million dollars in prize funds, as well as Siemens Technical Scholars Program student scholarships. The Prize, awarded every two years, is the nation’s signature recognition of high achievement and performance among America’s community colleges and recognizes institutions for exceptional student outcomes.
Degrees Offered

ACC offers over 75 programs of study. Students at ACC can earn a 1-year Certificate of Achievement, a 2-year Associate of Arts, Associate of Applied Science, Associate of Science, and Associate of General Studies degree, and a 4-year Bachelor’s of Science degree in Electrical Systems Technology.

ACC Student Profile

For Fall Semester 2018:

- 1,429 headcount
- 53% part-time, 47% full-time
- 52% female, 48% male
- Average age: 21.2
- Financial aid: $3,088,612 in federal and state grant aid, $343,258 in institutional scholarships, and $1,941,875 in student loans were awarded to ACC students (2018-19).
- 50.2% were residents of the ACC District, which is the same geographic boundaries as the Alpena Public Schools District;
- 33.2% were residents of the ACC service area, which includes Alcona, Alpena, Iosco, Montmorency, and Presque Isle counties;
- 16.6% were from outside ACC’s service area

Graduates

- 306 graduates in 2018-19

Tuition, 2018-19

- $133.00 per contact hour for In-District*
- $210.00 per contact hour for Out-of-District (the rest of Michigan, all other states, and international)

*District rates are paid by residents of Alpena Community College District where a voter-approved property tax levy for the College is collected each year.

Costs

$4,530 average cost for in-district full-time students in tuition and fees for the 2018-19 school year. $10,380 total with books and living expenses included for a student living at home in-district.

2018-19 General Fund Budget

$14,515,144

Staffing

As of October 2019:

- 47 Full-Time Faculty
- 83 Part-Time Faculty
- 27 Full-Time Administration
- 2 Part-Time Administration
- 14 Full-Time ESP I
- 3 Part-Time ESP I
- 9 Full-Time ESP II
- 17 Part-Time ESP II
- 9 Full-Time Custodial/Maintenance
- 2 Part-Time Custodial/Maintenance

Athletics

- Intercollegiate — ACC belongs to the Eastern Division of the MCCAA. ACC fields basketball and cross country teams for men, and basketball, softball and volleyball for women.
- Intramural — Team sports include flag football, volleyball, basketball, floor hockey, softball, and others.

ACC Funding Sources by Percentage

- State Appropriations — 44%
- Tuition & Fees — 38%
- Property Taxes — 17%
- Other Sources — 1%
### 2018-19 Financial Highlights

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#### Alpena Community College Balance Sheet Amount

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<td>Investments, Property, and Equipment</td>
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<td>Total Assets</td>
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<td>Deferred Outflows of Resources</td>
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<td>Total Assets and Deferred Outflows of Resources</td>
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<td>Current Liabilities</td>
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<td>Long-term Debt Obligations</td>
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<td>Net Pension Liability</td>
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<td>Net OPEB Liability</td>
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<td>Net Position</td>
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<td>Total Liabilities, Deferred Inflows of Resources, and Net Position</td>
<td>$34,886,433</td>
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Creating a culture of educational excellence and service to the community...

665 Johnson Street, Alpena, MI 49707-1495 • 989.356.9021
5800 Skeel Avenue, Oscoda, MI 48750-1587 • 989.739.1445